PETER H. B. FRELINGHUYSEN 5TH DISTRICT, NEW JERSEY DISTRICT OFFICES:

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Morris Street 201/538-7267

COMMITTEE: Foreign Affairs

KENT B. CRANE

ADMINISTRATIVE ASSISTANT

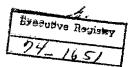
Congress of the United States

House of Representatives

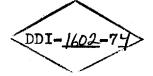
Washington, D.C. 20515

May 20, 1974

SOMERVILLE, NEW JERSEY 08876 U.S. Post Office Building 39 Division Street Room 3 201/526-2667



The Honorable William Colby Director Central Intelligence Agency Washington, D.C. 20505



Dear Bill:

You are already aware of the existence and purpose of the Commission on the Organization of the Government for the Conduct of Foreign Policy. The Commission is approaching its task in two phases. First, it is taking testimony from practitioners in the foreign affairs field, such as yourself. Second, it is conducting in depth studies of specific foreign policy issues of major importance.

The Commission Chairman, Ambassador Robert Murphy, and Congressman Frelinghuysen are both personally very interested in the Commission's study of the intelligence community. As the enclosed letter indicates, Ambassador Murphy recently named me to head the Commission's study group on intelligence.

It is my intention, for rather obvious reasons, to keep our study group small and select. Further, it is my hope that we can draw as necessary upon the expertise available within the intelligence agencies, the USIB and the PFIAB.

As a first step, may I ask your assistance on three specific matters:

(a) Would it be possible to call upon you during the week of June 17th when I am scheduled to return from a study trip to Southeast Asia? At that time I would like to review our proposed study outline (a tentative list of topics which would seem to be of legitimate interest to the Commission is enclosed) and discuss the type of information and possibly staff assistance which we might reasonably expect to obtain from you. I will be prepared to spend as much time as you think useful with you, your staff or members of the USIB staff.

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- (b) Could you arrange, either directly or with DOD, to reinstitute the more esoteric clearances which I shall need to carry out the Commission's mandate successfully? I believe I had most of the necessary clearances when I left USIA a few months ago. In the interim, DOD has recently granted me another TS clearance, so upgrading my clearances should be a relatively simple matter.
- (c) May I have access to previous studies of the intelligence community done in the past couple of years by various people and presumably available to you as Director of Central Intelligence? I am well aware that much thought and not an insignificant number of reports have been devoted to the organization and total resource structure of the intelligence community. The Commission has no desire to laboriously retrace the steps of others over well-trodden ground.

It is my sincere hope that you and others in the intelligence community will accept our study group's creation and charter as readily as we accept the challenge of the task ahead.

Kind personal regards.

Sincerely,

Kent B. Crane

Administrative Assistant

cc: Ambassador Robert Murphy Honorable Francis O. Wilcox

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INTELLIGENCE TOPICS FOR REVIEW By COC/FP Study Group

I. Intelligence Collection

- A. Requirements -- how and by whom should requirements be generated?
- B. Sources -- are both human and technical sources currently adequate and what is their future potential?
- C. How debilitating are various operational restraints (inadequate cover, opposition CI efforts, etc.)?
- D. What cost-effectiveness studies have, or can be, made of various elements of the intelligence effort?
- E. What are the specific collection missions of individual agencies and what degree of coordination exists among them?

II. Intelligence Reports and Estimates

- A. Is current reporting adequate -- in terms of type (basic/strategic, current and estimative) and topic (political, economic, military and scientific)?
- •B. Is the style and schedule for the production of reports well-conceived-are policy maker concerns and needs paramount; is threat assessment effective and timely; etc.?
- C. How should raw data be collated -- who should produce finished intelligence; who should brief senior officials; how many collating elements are necessary and economical; etc.?
- D. How should reports be distributed -- who should get which reports in the Executive and Legislative Branches of government?
- E. How should reports be evaluated—by whom, how often, in what format, etc.?

III. Oversight Responsibility

How can intelligence activities best be coordinated and subjected to accountability and review in the Executive Branch and in Congress?

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IV. Covert Political Action

Does the U.S. Government require a continuing capability for covert action abroad (i.e., clandestine political or propaganda operations in foreign countries)? If so, under what circumstances, safeguards and organizational authority should it be managed?

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